

WHERE GREAT THINGS HAPPEN

# 2019 ANNUAL REPORT

Saskatoon Prairieland Park Corporation

# 2019 Annual Report

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VISION

To be a world-class destination for premiere events and entertainment.

# MISSION

To produce, host and facilitate extraordinary events through superior first-rate customer service and facilities.

# VALUES

- Operational excellence
- Provision of high quality facilities
- Ethical and honest governance
- Fiscal responsibility
- Environmental stewardship
- Responsive to community needs
- Maintenance of a safe environment



WHERE GREAT THINGS HAPPEN

# **MESSAGE FROM THE CHAIR OF THE BOARD**

Prairieland plays a large role in the culture of the City of Saskatoon and increases the City's economic activity immensely. I am proud to be a part of our dedicated Board, which supports growth that is needed for upgrades and capital improvements to ensure our park is able to meet the vision for a business plan that looks far into the future.

2020 will be an exciting year at Prairieland, with new renovations and site projects. The second phase of our Hall B & C upgrades commenced in January of this year with a completion date of December 31, 2020. Due to excessive growth in our events, Management has identified a strong need for another 10,000 square foot kitchen to support the World Trade Center. Construction on this new south side kitchen is well under way and also has a completion date of December 31, 2020. It is in our future site plans to rebuild and replace Sports on Tap within the next three years as the building is aging with infrastructure problems. The plan is to build in the same location and continue operations during construction if possible.

Our Board prides itself on an ethical, honest and a modern method of governance. In 2019, the decision was made to go down to two committees; the Audit/Finance Committee and the Governance/Membership Committee, eliminating the Site Committee. This has proven to be very efficient for the board and we will be continuing this into 2020 and the foreseeable future.

Another decision that was unanimously approved by the Board was to add another board member in 2020. The number of spots on the board will increase to ten positions. In accordance with our bylaws, the Board has the power to fill between one and three directors at the Annual Meeting. The recruitment of new board members is carried out using the Board Member Matrix selection tool to identify gaps in skills or competencies on the board. This tool was used when identifying Evan Drisner and Gwen Miller to bring to the membership for consideration. William Joseph Communications has been contracted to do a community-wide public relations campaign including a new logo and new branding for the Corporation. Our name for any future promotions will be changed to Prairieland, eliminating the "Park". More on this exciting campaign will be rolled out in the future.

I would like to thank Cory Thoms for chairing the Audit/Finance Committee and Tracy Arno for chairing the Governance/Membership Committee.

I would also like to recognize the remaining board members, Don Hrapchak, Steve Chisholm, Veronique Loewen, Lou Hammond Ketilson, Keith Moen, Jason Danielson and Mairin Loewen who represents the City of Saskatoon. I would like to thank Troy Davies who was our 2019 City of Saskatoon Representative.



Curtis Gulka - Chair

# SASKATOON PRAIRIELAND PARK CORPORATION BOARD OF DIRECTORS

# **OFFICERS**

Chair – Curtis Gulka Vice Chair – Cory Thoms Past Chair – Don Hrapchak Audit/Finance Chair – Cory Thoms Governance/Membership Chair – Tracy Arno Chief Executive Officer – Mark Regier Chief Financial Officer – Dan Kemppainen Executive Assistant – Korilee Burgess Auditors – Deloitte



Back Row: Troy Davies (City of Saskatoon Representative), Keith Moen, Steve Chisholm, Mark Regier (Chief Executive Officer). Middle Row: Korilee Burgess (Executive Assistant), Tracy Arno, Jason Danielson, Lou Hammond Ketilson. Front Row: Cory Thoms (Vice-Chair), Curtis Gulka (Chair), Don Hrapchak (Past Chair).

# CHIEF EXECUTIVE OFFICER REPORT

2019 will go down as one of the best years ever in Prairieland history. After three years of declines (largely due to weather) the Saskatoon Ex saw an attendance of 216,084; an increase of 6.25%. This resulted in much improved figures for admissions, food & beverage and midway sales. Truly an allaround successful event.

As well as the "Ex", the Events Department produced another successful Gardenscape, five major college cabarets and one Small Business Christmas Party.

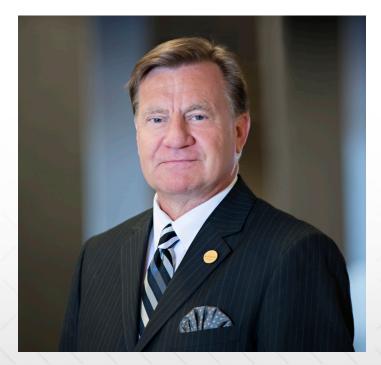
Prairieland presented another great season of live thoroughbred racing this past summer at Marquis Downs. The 24-day meet commenced on opening day, May 31 and concluded with the 60th running of the Saskatchewan Derby on Saturday, September 7. It amazes me how much the people in our community continue to support thoroughbred racing with such large crowds in attendance. In an effort to combat declining handles (wagering dollars), the daily admission fee was increased to \$5 this year. As many of our race fans enjoy the entertainment, little resistance was received from this increase.

The Western Canadian Crop Production Show took place in January with great success, as 345 companies presented and displayed the latest equipment and technology in the grain growing industry. This annual sold-out show continues to assist local farmers in producing the best crops in the world.

The Agriculture Department also hosts and produces the WPCA Races, Saskatchewan Equine Expo Show, Saskatchewan Beef Expo (hosting 76 4-H students), the Prairieland Junior Ag Showcase (hosting 225 4-H students), AG-EXperience (hosting 750 Grade 3 students) and the Prairieland Youth Leadership Conference, where \$12,000 in scholarships are awarded. The Prairieland Ag Center is open all seasons with numerous events taking place. Operating and producing these events and facilities demonstrates Prairieland's strong and continuous commitment to supporting youth in agriculture.

The World Trade Center complex had a very exciting year commencing with the Western Canadian Crop Production Show in January and concluding in December; hosting 21 Christmas parties. The two most notable events were the International Jurassic Quest Dinosaur Show and the Glow Gardens Christmas Light Show. These two amazing travelling shows were held for the first time in the province here at Prairieland to the delight of thousands of fans. Prairieland prides itself in providing excellent customer service as evidenced by our client satisfaction surveys. This success is due in large part to the inhouse services provided by the Events, Audio/ Visual, Operations and Food & Beverage Departments. Our staff are our success!

In conclusion, I would like to say that with the support of the Membership, the vision of the Board of Directors and the drive of the Management Team, the future looks very good for Prairieland.



Mark Regier - CEO

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# PRAIRIELAND MANAGEMENT TEAM



Mark Regier Chief Executive Officer Leads the Corporation

to ensure success and financial stability.



Korilee Burgess Executive Assistant Assists with the Board of Directors, manages the corporate events planning, the Membership, Human Resources and Office Manager.



Dan Kemppainen Chief Financial Officer Oversees the management of the Finance, Food & Beverage, and Sports on Tap departments.



Allan Sorowski Director - Facilities & Operations Oversees the management of the Operations Department and all facility and park development.



Jason Hynd Director - Sales & Events Oversees the Event Management Department and the Sales Department.



Jay Boechler Manager - A/V Production



Susan Kuzma Manager - Special Events



Lori Cates Manager - Agriculture



Caroline Laird Manager - Sales



Kyle Chudyk Manager - Client Services



Rick Fior Manager - Racing



Sharon Odnokon Manager - Food & Beverage



Kristy Rempel Manager - Marketing



Shawn Irwin Controller



Colleen Woodley Manager - Facilities & Operations



Mike Kirkham Manager - Sports on Tap

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# **PRAIRIELAND ADMINISTRATION**

# Executive Office

Mark Regier - Chief Executive Officer Korilee Burgess - Executive Assistant

# **Reception**

Tara Lavoie - Office Administrator Shirlee Olekson - Office Administrator

# Finance Department

Dan Kemppainen - Chief Financial Officer Shawn Irwin - Controller Lisa Harms - Payroll Administrator Barry Podhorodeski - Staff Accountant Brett Smith - IT & Financial Systems Administrator Leica Carlson - Accounts Payable/Receivable Amy Schindelka - Staff Accountant Cam Just – Systems Integration Specialist

# Event Management & Sales Departments

Jason Hynd – Director - Sales & Events Kyle Chudyk – Manager – Client Services Gerald Ball – Event Coordinator Monica Horn – Event Coordinator Greg Monson – Event Coordinator Caroline Laird – Manager - Sales

# Sports on Tap

Mike Kirkham - Manager - Sports on Tap James Burton – Kitchen Manager

# Agriculture Department

Lori Cates - Manager - Agriculture Leigh Ann Hurlburt - Assistant Manager -Agriculture Charlene Omelan - Agriculture Coordinator

# **Operations Department**

Allan Sorowski - Director - Facilities & Operations Colleen Woodley - Manager - Facilities & Operations Patrick Laprairie - Custodial Services Supervisor Dave Gruending - Equipment & Grounds Supervisor Darcie Gondz - Operations Supervisor Glenn Huber - Mechanic Dave Jack - Carpenter Lloyd Newstead - Electrician Desmond Kidd – Refrigeration Mechanic/ Plumbing Technician

# Food & Beverage Department

Sharon Odnokon - Manager - Food & Beverage Eliot Lang - Executive Chef Selina Callaghan - Sous Chef Keith Sandy - Chef de Partie Tricia Sullivan - Food & Beverage Supervisor Tammy Allen - Food & Beverage Supervisor Jaime Nazar - Food & Beverage Supervisor Arvind Mussafeer - Food & Beverage Supervisor Erin Kuemper - Food & Beverage Staffing Administrator

# A/V Production Department

Jay Boechler - Manager - A/V Production Jie Niu - Assistant Manager - A/V Production Emil Quan - Coordinator - A/V Production Roy Sydiaha - Coordinator - A/V Production Collin Konrath - Facilities Technician - A/V Production Jennifer Rathie-Wright – Facilities Technician – A/V Production

# Marketing Department

Kristy Rempel - Manager - Marketing Cassie Wallace - Marketing/Communications Coordinator Traycee Martens - Marketing Coordinator

# Racing & Wagering

Rick Fior - Manager - Racing Rose Hnatuk - Mutuel/Administrative Coordinator Denis Paules - Track/Stable Supervisor

# Special Events Department

Susan Kuzma - Manager - Special Events Guylaine Patenaude - Special Events Coordinator Keat Maddison - Trade Show Sales & Exhibits Coordinator

# **OUR PARTNERS**

Prairieland appreciates the association and assistance of our major corporate partners, plus the many other sponsors who continue to support our programs and events throughout the year.

# MAJOR CORPORATE PARTNERS



# **EVENT PARTNERS**

96.3 CRUZ FM 98 COOL FM Acadia Group of Companies Actagrow ADAMA Canada Aa in Motion AGI Agracity Arterra Wines Canada Assante Wealth Management Association Jeunesse Fransaskoise Astro Towina Bacardi Canada Back on Track Barndog Productions Inc. BASF Baver CropScience Beam Suntory Beef Business Maaazine Brunner's Construction Ltd. Burnco Landscape Centre C95 Calidon Leasing Canola Council of Canada **Captive Audience** Cargill Cervus Equipment Circle K City of Saskatoon CJWW CJYM/CFYM **CKOM 650** Cowtown Crop Aid Nutrition **CTV** Saskatoon **CWB** National Leasing Dakota Dunes Community Development Corp.

# DFI

**Dick Bonnycastle Diversified Electric & Rentals** Dow Agrosciences Dupont **Dupont Pioneer Enterprise Rental ETG** Commodities Farm at Hand Farm Credit Canada Farmers Business Network Farming for Tomorrow Farmlink Marketing Solutions FMC **Global Television** G-Macs Ag Team Goodyear - Market Tire Gowan Handy Special Events Heagy Altrogge Matchett & Partners Highline Manufacturing ILC Ag Input Capital Koch Ag Services Koncept Sign Group Lallemand Plant Care Loraas Disposal LS Energy Ltd. McCain Foods Medavie Ambulance Merck MNP Monsanto Moody's Equipment National Bank of Canada Nexgen Mechanical Norheim Ranching

North American Midway Entertainment Novoenzymes Nufarm Omega Alpha **RBC** Agriculture **Richardson International** Riide **Ritchie Bros. Auctioneers** Rock 102 Rocky Ridge Ranch SAASE Sask Cattleman's Association Sask Credit Unions Sask Milk Sask Ministry of Agriculture Sask Power Saskatchewan Blue Cross Saskatchewan Lotteries Saskatoon Blades Saskatoon Co-op Saskatoon Fire & Protective Services Saskatoon Police Service SGI Sterling Truck & Trailer Superior Handling Sure Innovations Syngenta Sysco The Bull 92.9 The Star Phoenix Thunder Seed Western Producer Publications Wireless Age Western Sales World of Spas

# WORLD TRADE CENTER SASKATOON



The World Trade Center was host to 415 events in 2019 with 1,382 event days. Our facility improvements are ongoing and we are currently renovating Hall C in addition to building a new 10,000 square foot kitchen to meet the demands of our growing clientele. Our excellent reputation in the industry has enabled us to secure the booking of over 70 new events including meetings, conventions, banquets and trade shows. A new Weekday Meeting Package and a July Wedding Package have been added, both of which are becoming extremely popular.

Our in-house team of experts in food & beverage, operations, facility rentals and audio visual ensure every event is a unique and successful experience for our clients.



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# WESTERN CANADIAN CROP PRODUCTION SHOW January 14 - 17, 2019

Known as the "must-attend" event for prairie farmers, the Crop Production Show did not disappoint as we welcomed over 19,000 people to the 37th annual show. Those attendees had the opportunity to experience the latest in technology, products and services for the upcoming growing year. Our sold-out trade show featured 345 companies showcasing products in 1,067 indoor trade show booths. The Bayer Information Theatre once again featured industry experts discussing topical issues of the day. 2019 also featured a Digital Agriculture Seminar highlighting the advances in digital technologies and some insight into what the future may hold for the industry.

Weather was consistent with winter in January in Saskatchewan and organizers were pleased with the attendance for all four days. The information gathered in Saskatoon this week formulates plans for the upcoming growing season for Western Canadian grain producers.

Organizers remain appreciative of the outstanding exhibitors, presenters and dedicated staff that contribute to our show's success each year.

The combined Western Canadian Crop Production Show, Crop Production Week and CropSphere Conference made for another very successful Agricultural Business Awareness Week in Saskatoon.



# THE SASKATOON EXHIBITION August 6 - 11, 2019



The 134th annual Saskatoon Exhibition attracted in excess of 216,000 enthusiastic fairgoers for Saskatchewan's largest summer festival. This was a 6.25% increase in attendance from the previous year and was a very successful year for both the midway and concessionaires as well.

The Grandstand concerts were very well attended this year with Sum 41 and \$10 Tuesday kicking the week off, followed by the always popular Simple Plan on Wednesday. The Glorious Sons played to a full house on Thursday, CCMA award winner Chad Brownlee on Friday and classic rockers Trooper packed the Grandstand on Saturday night. Sunday's Crash 'n Bash Demolition Derby and Dirt Party finished the week off. The premium tickets offered for the Grandstand shows, now in its second year, was very successful and showed a nice increase in overall sales.

The Hall C Stage had some great new entertainment this year with Master Hypnotist Terrance B and Illusionist Sean Watson wowing the audience. This year for the wee ones was Bob the Builder Live stage show as well as a special story time with Dorothy & Wags daily. The Fair would not be complete without the ever popular President's Choice SuperDogs and the PAW Patrol Pups for the meet & greets daily in Hall E. The Hall E Fun Zone featured the Saskatoon Combat Robotics Club, AG-EXperience and Little Ray's Venom display and shows.

Each day the evening was capped off with the entertainment finale of a spectacular fireworks presentation.

Thank you to all who helped make this year's event such a success and helped to create memories that will last a lifetime.

# MARQUIS DOWNS May 31 - September 7, 2019

Marquis Downs hosted 24 days of racing with a total of 170 races being run for a total purse pool of \$740,500. The horse inventory was adequate and a strong jockey colony made for some competitive racing. With 309 horses registered to race, 32% of the 170 races that were run offered eight horses or more. The pari-mutuel handle on live racing was \$818,738. Wagering online (HPI) and off-track wagering generated \$356,573 to bring the total handle to \$1,175,311 for an average daily handle of \$48,971. In 2018, the total handle for 24 days was \$1,264,219 for an average daily handle of \$52,675. The Saskatchewan Liquor and Gaming Authority licensed 524 people in the racing industry of which 105 of those worked at Marquis Downs during live racing.

The 59th running of the Saskatchewan Derby was run on September 7 for a purse of \$20,000. The winner was Saskatoon owned Rox Star Believeit, owned by Kane Kachur and trained by Judy Hunter. Rox Star Believeit was taken back early, moved into contention heading to the final turn, closed with a rush in the final furlong to gain victory in the final strides and take home the winner's share of \$11,800. The total handle for the evening including HPI and off-track wagering was \$105,249. The Staff and Management at Marquis Downs would like to thank all of those people who made 2019 a most successful year.



# **SPORTS ON TAP**



Sports on Tap started the year off with the World Junior Championship, and although Canada came up short, it was still an exciting tournament to watch. January saw an exciting NCAA National Title game where Clemson knocked off Alabama. The NFL season wrapped up with many exciting playoff games and another packed Super Bowl party. The NHL and NBA seasons brought exciting finishes with the Stanley Cup final going to a 7th game. The Toronto Raptors claimed the NBA title and for the first time it came north of the border. The Roughriders found their QB of the future and had a successful run coming up just short of losing in the playoffs. Our UFC events have continued to get busier with some big names coming back and many great events. We were happy to help many groups host successful steak nights to fundraise for many different causes. Beach volleyball was our busiest year to date and we increased from 216 to 288 teams. Prairieland has invested in building another volleyball court for a total of seven courts. We look forward to seeing everyone in 2020 for another exciting and busy year of events.



# SASKATCHEWAN BLUE CROSS GARDENSCAPE March 29 - 31, 2019

2019 was a milestone year for Saskatchewan Blue Cross Gardenscape as we celebrated our 30th anniversary. Attendance saw one of the largest spikes in years with nearly an 8% increase at 19,280 people over the three-day event. Exhibitors reported that they had some of the best sales in years.

The show continued to feature many professionally designed display gardens including a wine garden complete with a wine bar which provided patrons with the opportunity to spend some time relaxing in the garden. Our Feature Plant of the Year – The Geranium, was represented throughout the show in many of the display gardens with over 900 geranium plants of various types adding that pop of color to many of the flower boxes and gardens.

The SuperDogs Wild Woof Show was letting loose and going country in their fast-paced honky-tonk show. The show provides the opportunity for patrons to be the first to buy the newest gardening and plant products of the season. The Market Place which included many local specialty food vendors was also a highlight of the show along with the new food offerings in the Bistro and Lounge in Hall A.

Saskatchewan Blue Cross Gardenscape provides patrons with the chance to learn from industry experts in our Speakers' Theatre but also provides a place for those that are looking for the DIY projects in the "How To" demonstration stage.

The show committee, made up of industry representatives, is constantly coming up with new ideas for the next show. Saskatchewan Blue Cross Gardenscape is proud to be one of the largest garden/horticulture shows in Western Canada. This show is an excellent example of Prairieland's commitment to support the horticulture industry and has provided an opportunity for all related industries to come together annually to market their products, services and new trends in the industry.



# SASKATCHEWAN BEEF EXPO April 5 - 7, 2019



Prairieland's commitment to youth in agriculture is evident in this very popular spring beef event. 4-H members from as far away as Weyburn travelled to Saskatoon to participate in educational sessions that included a judging seminar, sales and marketing presentations and the opportunity to experience a hands-on cattle birthing simulator from the Western College of Veterinary Medicine.

The two-day event culminates with a steer and heifer show, allowing participants to introduce their current year project to the show ring, while honing their showmanship skills.

A total of 76 4-H members participated in the seminars and brought 102 animals to the event. Since its inception in 2014, Saskatchewan Beef Expo has become an essential event for education and networking opportunities for youth in the cattle industry. A big thank you to our major sponsor the Saskatchewan Ministry of Agriculture for their continued support.



# WORLD PROFESSIONAL CHUCKWAGON RACES June 6 - 9, 2019



An enthusiastic crowd attended the weekend event as 36 professional drivers and their equine partners competed for the championship. When the aggregate time was tabulated, it was Chanse Vigen from Okotoks, Alberta driving the Quick Mats Sales and Handling outfit who took home the champion buckles sponsored by Sterling Truck and Trailer Sales. Chanse was only 10/100ths of a second faster than Vern Nolin, a former Saskatoon champion. This is Chanse's first win in his WPCA career.

It was a thrilling weekend, and although the weather threatened on Sunday, the crowd was still strong for the final day of racing.



# PRAIRIELAND JUNIOR AG SHOWCASE July 3 - 8, 2019



4-H members from around the province brought their 4-H projects in Beef, Dairy, Light Horse, Sheep and Showcase of the Arts to the 2019 Prairieland Junior Ag Showcase. The event started with the Light Horse Show on July 3 & 4 and was followed by our Regional Judging Competition where participants judged five species of animals and the top eight senior members represented our region at the Provincial competition in August. Their families and many of their extended family members filled the Ag Center to watch them show their projects. As always, Prairieland volunteers assisted us at the exhibitor suppers.

The highlight of the weekend was the annual 4-H Steer and Champion Market Lamb Sale held on Monday evening. The 2019 Garnet Forreiter memorial award was presented to Connor Tetslaff from Viscount. The criteria for the award was an individual who exemplifies the spirit of 4-H through their attitude, demeanor and treatment of others.

We would like to thank all of our event sponsors for their support of youth in agriculture.



# AG-EXPERIENCE FOR STUDENTS October 8 - 10, 2019



Saskatoon Prairieland Park Corporation understands the significance of educating our youth on the importance of agriculture, and continues to produce programs that provide essential information on food production and the impact it has on our daily lives. AG-EXperience school tours provide a unique hands-on atmosphere where learning about the food industry and the vast world of agriculture can be truly enjoyable.

Over 700 Grade 4 students took part in the 2019 AG-EXperience October 8, 9, & 10, 2019. Students were guided through stations covering a variety of agricultural topics that are facilitated by industry personnel and volunteers. These stations were Crop Protection, Bees, Grains of Saskatchewan, Ag in Your Lunchbox, The Farm Game, and Saskatchewan Watershed. The tour also included a canola crushing station and live animal stations at the Ag Center. The stations were cattle, pigs, sheep, a hen housing unit, baby chicks and two live demonstrations of milking and cattle herding. Each day at noon participants were introduced to a professional auctioneer and could bid on boxes of cookies for their class.

At a time when only a small percent of the Canadian population has direct ties to the family farm, we continue to showcase the importance of agriculture and connect the communities in which we live to agriculture. Students gain an understanding of why agriculture is necessary and the many ways it is a part of their everyday life.



# **SPECIAL EVENTS**



2019 was another busy year for the Special Events Department with eight events being produced or hosted throughout the year. This included our biggest show, the Ex and another successful Gardenscape; our very popular outdoor living show. Five university-themed cabarets were also hosted; Mock Wedding, Ag Bag Drag, Foam on the Range, LB5Q and Rock 102 Spring Invasion. The Small Business Christmas Party was well attended in December; with over 700 people at the event this year.

Prairieland Management is very excited to have purchased the Saskatoon portion of the Saskatchewan Entertainment Expo. This very popular and well-attended comic and entertainment expo will be held in September each year. Prairieland has also attained the production of Francofievre in March; a festival for high school students to come together and engage in French activities.



# GARDEN EXPERIENCE SCHOOL TOURS March 26 - 28, 2019

Over 1,200 Grade 3 students attended the Garden EX-perience school tours for three days in March. Qualified resource people conducted presentations at five stations including Composting, Is It Made with Plants?, Good Bugs/Bad Bugs, Soils and Plants of Saskatchewan. There was also a station where they planted a tomato and got to take it home. These tours are held just prior to Gardenscape, and are presented by Prairieland in partnership with Agriculture in the Classroom.



# SASKATCHEWAN EQUINE EXPO February 14 - 17, 2019



While Mother Nature did not cooperate with our plans on the Family Day weekend in Saskatoon, we were still very pleased with the enthusiastic crowd that attended the 8th annual Saskatchewan Equine Expo. Nationally and internationally recognized clinicians offered the audience a glimpse into their training and teaching methods.

The event also showcased the diversity of the equine industry with demonstrations, competitions and information sessions. The very first Off-Track Thoroughbred Challenge was a huge success, attracting riders from across the province who presented their retired racehorse in a new discipline.

The very popular NAERIC Trainer Challenge saw three outstanding young horsemen demonstrate their own methods with three young horses. At the end of the good-natured competition Amos Abrahamson from Maple Creek, Saskatchewan took home the trophy buckle and the title of Trainer Challenge Champion.

Working with our partners; the Western College of Veterinary Medicine and the Saskatchewan Horse Federation, we continue to provide an event that is both educational and entertaining to our attendees.

The weekend was filled with information and entertainment for the horse enthusiast, while the trade show offered a wide variety of equine products as well as western clothing and décor.



# **PRAIRIELAND AG CENTER**



The Prairieland Ag Center hosts a variety of rental events as well as our own agriculture programming each year. In addition to these events, we offer horse boarding from January to April and welcome many different equine groups to the facility. This includes some of our HBPA members getting ready for the race year at Marquis Downs.

2019 was a very busy rental year with more than 80 event days and exhibitors and spectators from across Canada attending events. We hosted two rodeos and have attracted several National beef shows and purebred cattle sales. We will continue to work with these agriculture sectors in the upcoming years.

The Ag Center continues to be a premier facility for livestock events in Saskatchewan and also houses thoroughbreds during the race meet at Marquis Downs.



# PRAIRIELAND YOUTH LEADERSHIP CONFERENCE February 2 - 3, 2019



The focus once again was on developing Saskatchewan's youth for the annual Prairieland Youth Leadership Conference with 46 applicants participating.

The theme for the 2019 conference was "Leadership in the Community". Activities began on Saturday with the Speak Up! Workshop by Clinton Monchuk from Farm & Food Care. The workshop included discussions on building public trust in food and farming and gave participants some ideas on how to connect with consumers. Three judges were challenged to mark the participant's assignments, activities and by observing the teams as they worked. First place and a \$4,500 scholarship was presented to Brett Rumpell, a member of the Longlaketon Multiple 4-H Club, from Craven. Second place and a \$3,000 scholarship was presented to Simon Mann from the Handel Multiple 4-H Club. Third place and a \$2,500 scholarship was presented to Morgan Davey of the Vanscoy Multiple 4-H Club. Fourth and fifth place scholarships of \$1,000 went to Ruby Kinash of the Wishart Multiple 4-H Club and Dylan Watt of the Beechy Multiple 4-H Club.

# **OUR MEMBERSHIP**

PERSONAL MEMBERS

Kathleen Alexander **Christine Allan** Craig Allan Carey Allchurch Gordon R. Allchurch Lorraine Allchurch Terry Alm Al Anderson **Doug Anderson** Jacqueline Anderson Joan Anderson Lorne O. Anderson Maryann Anderson Tracy Arno Don Atchison Sandra Bangle Ken Barrett **Dustin Bartlett Jaclyn Bartlett** Graće Bartzen Neva Bavliss **Aaron Bazylak** Art Belanger Jason Beres **Bud Besse** Colette Bezaire Luc Bezaire David Bilanski Marlys Bilanski Donna Birkmaier **Gisele Blanchette Kelly Block Milton Block** Joe Bloski Leonard Boehm **Ruth Bond-Martinson Juliette Boser** Merv Brand **Todd Brandt** Linda Braun Norma Briskar William Briskar Jack Brodsky Jan Bruce **Dwight Buchholz** Jill Buechler **Neil Buechler** Adele Buettner **Orrin Bull Hudson Byblow** G.R. (Garry) Byers Blaine Canitz Les Cannam Fred Catterall Karen Catterall Carter Cheveldayoff Ken Cheveldayoff Lily Chin Steve Chisholm Cory Choponis Kenneth Clarke Patricia Clarke **Dorothy Clement** Wayne Clement Pat Confrey **Bill Cooper** Greg Coulter Francis Crosson Doug Daigle Amanda Danchak **Darren Danchak** Jason Danielson Gord Davey **Troy Davies Bill Davis** 

Peter Dawson **Gord Deibert** John Deibert **Tyson Delorme** Darren Deminchuk Terry Deneiko Dana Derenoski Shona Dietz **Eldon Driedaer Evan Drisner Bev Dubois** Vic Dubois Gene Dupuis Dave Dutchak Wendell Dyck Valerie Ellis Harold Empey Dave Engel Byron Eberle **R**óger Ethier **Gary Evans** Lynn Evans Tony Fabbro Bob Fawcett **Don Featherstone** Marjorie Featherstone Maurice Fedorchuk Randy Fernets Wendy Fernets Theresa Fisher **Jason Forrest Trevor Forrest Phyllis Fowler** Arny Froese Shannon Froese Fav Gabrielson Neil Gabrielson Arden Gibb **Darlene Gibb Brooke Godlien Michael Gorniak** Keith Gudmundson Curtis Gulka **Al Habicht Gordon Haddock Cheryl Hagel Ross Hagel Bernard Hamel Opal Hamel** Lou Hammond Ketilson **Henry Hamre** Linda Hamre Judy Harwood Ross Harwood Dr. Robert Heber Jean Heidt **Myles Heidt** Brian Heinz **Merle Hicks Ron Hicks Fay Hoiness** Cara Holeha Bruce Horn Lynne Horn **Michelle Houle** Carolyn Howden Cheryl Hrapchak Don Hrapchak Dean Hurlburt Delvyn Huyghebaert Roxanne Irvine **Stu Irvine** Armand Istace Robert Istace **Bonnie Janzen** 

John Janzen **Brett Jenson Donald Johnson** Sylvia Johnson Kane Kachur Dale Karv Wilfred Kary Deborah Kasahoff Darrell Kasahoff Joe Kasahoff Douglas Keats Gordon Kemp Lyla Kemppainen Toivo Kemppainen **Bob Kenny** Melanie Kenny Neil Ketilson **Rick King** David Klatt Randy Klein Andy Klotz Shirley Koob George Kool Frances Korolchuk Dr. Effie Kutsogiannis Larry Labuik Jim Lang Joan Lasiuk **Don LaVallee** Ryan LaVallee **Ronald James Lee Richard Letkeman** Veronique Loewen Connie Lynch Lesley Magnus Randy Magnus Walter Mah Gordon Malinowski Russel Marcoux Harold Martinson Cara Mazurak Wayne Mazurak Chuck McCutcheon Stuart McDowell Brent McFadzen Frank McKeown Lynda McWatters Sterling McWatters Daved Meakin **DeeAnn Mercier** Doria Michalishen Alan Migneault Michael Millar Gwen Miller Keith Moen Sandy Morgan Ron Morris **Doreen Morrison Merv Morrison** Robert Muzika **Cheryl Nelson** Dwight Nelson Shawna Nelson **Rosemary Neufeld** Darrell Novakovski Derrick Oberhofer Eric Olauson Ian Oliver **Svlvia Oliver Roberta Palen Terry Patterson** Patrícia Patterson **Todd Peterson Steve Pidgurski** 

Connie Plotzki **Darleen Pratt** John Presseau Randy Pshebylo Hank Pulles Jeanette Pulles **Christopher Rachul** Terri Rasmussen Adrienne Rawlina **Don Regier Beatrice Reid Rick Reid** Linda Reynolds Michelle Richards **Chris Riis** Len Ritchot Ben Robb **Marlene Rochelle** Sharon Rochelle John Rosluk Krista Rosluk Linda Rosluk Gloria Ross Brian Rossnaael Laurel Rossnagel Don Rothenburger W.F. (Bill Ryan) Joan Sachse Linda Saunders Arthur Sawatsky Barry Sawchuk Brian Sawka Al Schell Brad Schlosser **Murray Schmidt Kim Schmidt** Al Scholz Adriel Schur Steve Shannon Joseph Shmyr George Shrimpton Brian Sim **Reta Simpson** Carol Skelton J.N. (Jim) Smart Jason Smith Julian Smith Kent Sommerfeld Larry Sommerfeld Lorraine Sommerfeld Vern Sparrow Barb Stefanyshyn-Cote

**Glen Stevens Irv Stevens** Jenny Lee Stevens Marjorie Stevens Ron Stevens Dawn Stranden **Kim Stranden** Pat Stranden **Dick Straver** Carole Sunley Bert Sutherland Ian Sutherland Brian Swidrovich Brad Sylvester Bob Tait Lynn Tait Howard Thomas **Cory Thoms** Donna Lyn Thorsteinson Nicole Tiessen Paul Tiessen Wayne Tillotson Bei Tio Jean Tio Alan Tirk Tim Tkachuk Greg Trew Jim Twigg Tracey Verishine Scott Verity Daymond Volk Anne Wallace **Patrick Wallace** Melvin Wasylyshin Kevin Waugh Trent Weber Kristy Werner Dennis Wiebe **Rosella Willems** Willmer Willems Cassandra Williamson Betty Willms Ken Willms Lynne Yelich **Bernie Yuzdepski** Revnold Zeiler David Zolinsky **Bonnie Zoller** 

ERS Ag-West Bio Inc. Centennial Foodservice Culligan Water Conditioning MEMB Early's Farm & Garden Centre Inc. Edge Family Law Global Television/Corus Entertainment Greater Saskatoon Chamber of Commerce ORATE Handy Special Events Horizon Computer Solutions Inc. Maxie's Excavating Ltd. Prairie Meats Ltd. Ramada Hotel ORP Saskatchewan Trade & Export Partnership U of S College of Agriculture Westcap Management Ltd. Western Development Museum

Patrick Pitka

# Deloitte.

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Tel: 306-343-4400 Fax: 306-343-4480 www.deloitte.ca

# **Independent Auditor's Report**

To the Members of Saskatoon Prairieland Park Corporation

# Opinion

We have audited the financial statements of Saskatoon Prairieland Park Corporation (the "Corporation"), which comprise the statement of financial position as at December 31, 2019, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as at December 31, 2019, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit Corporations.

# **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit Corporations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

Chartered Professional Accountants March 4, 2020 Saskatoon, Saskatchewan

# Statement of financial position

As at December 31, 2019

Marketable securities 4 4,407,970 3,794,800   Designated investments 4 6,417,503 5,760,702   Accounts receivable 5,11 and 12 1,301,825 970,063   Inventories 6 347,874 270,837   Prepaid expenses 6 347,874 270,837   Prepaid expenses 210,991 277,616   14,700,204 12,697,994   Property and equipment 7 23,962,089 21,363,283   38,662,293 34,061,277   Liabilities 2,224,565 1,502,925   Customer deposits 1,672,078 1,636,966   Government remittances payable 113,504 99,152   Current portion of long-term debt 8 2,436,987 2,833,333   Long-term debt 8 2,436,987 2,833,333		Notes _	2019 \$	2018 \$
Cash 2,014,041 1,623,976   Marketable securities 4 4,407,970 3,794,800   Designated investments 4 6,417,503 5,760,702   Accounts receivable 5,11 and 12 1,301,825 970,063   Inventories 6 347,874 270,837   Prepaid expenses 6 347,874 270,837   Property and equipment 7 23,962,089 21,363,283   38,662,293 34,061,277 34,061,277   Liabilities 2,224,565 1,502,925   Customer deposits 1,672,078 1,636,966   Government remittances payable 113,504 99,152   Current portion of long-term debt 8 400,000 400,000   400,000 400,000 400,000 400,000   4,410,147 3,639,043 33,333,333 33,333,333				
Marketable securities 4 4,407,970 3,794,800   Designated investments 4 6,417,503 5,760,702   Accounts receivable 5,11 and 12 1,301,825 970,063   Inventories 6 347,874 270,837   Prepaid expenses 210,991 277,616   14,700,204 12,697,994   Property and equipment 7 23,962,089 21,363,283   38,662,293 34,061,277   Liabilities 2,224,565 1,502,925   Customer deposits 1,672,078 1,636,966   Government remittances payable 113,504 99,152   Current portion of long-term debt 8 2,436,987 2,833,333	Current assets			
Designated investments 4 6,417,503 5,760,702   Accounts receivable 5,11 and 12 1,301,825 970,063   Inventories 6 347,874 270,837   Prepaid expenses 6 347,874 270,837   Property and equipment 7 23,962,089 21,363,283   Property and equipment 7 23,962,089 21,363,283   Accounts payable and accrued liabilities 2,224,565 1,502,925   Customer deposits 1,636,966 113,504 99,152   Government remittances payable 8 400,000 400,000   Long-term debt 8 2,436,987 2,833,333			• •	1,623,976
Accounts receivable 5,11 and 12 1,301,825 970,063   Inventories 6 347,874 270,837   Prepaid expenses 210,991 277,616   14,700,204 12,697,994   Property and equipment 7 23,962,089 21,363,283   38,662,293 34,061,277   Liabilities 2,224,565 1,502,925   Customer deposits 1,672,078 1,636,966   Government remittances payable 8 400,000   Long-term debt 8 2,436,987 2,833,333		4	• •	• •
Inventories 6 347,874 270,837   Prepaid expenses 210,991 277,616   14,700,204 12,697,994   Property and equipment 7 23,962,089 21,363,283   38,662,293 34,061,277   Liabilities 38,662,293 34,061,277   Liabilities 2,224,565 1,502,925   Customer deposits 1,636,966 113,504   Government remittances payable 113,504 99,152   Current portion of long-term debt 8 400,000   4,410,147 3,639,043   Long-term debt 8 2,436,987 2,833,333	-	4	· ·	
Prepaid expenses 210,991 277,616   14,700,204 12,697,994   Property and equipment 7 23,962,089 21,363,283   38,662,293 34,061,277   Liabilities 2,224,565 1,502,925   Customer deposits 1,672,078 1,636,966   Government remittances payable 113,504 99,152   Current portion of long-term debt 8 400,000 400,000   Long-term debt 8 2,436,987 2,833,333	Accounts receivable	5,11 and 12		
Property and equipment 7 23,962,089 21,363,283   38,662,293 34,061,277   Liabilities 38,662,293 34,061,277   Liabilities 2,224,565 1,502,925   Customer deposits 1,672,078 1,636,966   Government remittances payable 113,504 99,152   Current portion of long-term debt 8 400,000 400,000   Long-term debt 8 2,436,987 2,833,333		6	347,874	270,837
Property and equipment 7 23,962,089 21,363,283   38,662,293 34,061,277   Liabilities 2,224,565 1,502,925   Customer deposits 1,672,078 1,636,966   Government remittances payable 113,504 99,152   Current portion of long-term debt 8 400,000 400,000   Long-term debt 8 2,436,987 2,833,333	Prepaid expenses	_	210,991	277,616
Image: Second			14,700,204	12,697,994
Liabilities 2,224,565 1,502,925   Accounts payable and accrued liabilities 1,672,078 1,636,966   Customer deposits 113,504 99,152   Current portion of long-term debt 8 400,000 400,000   Long-term debt 8 2,436,987 2,833,333	Property and equipment	7	23,962,089	21,363,283
Accounts payable and accrued liabilities 2,224,565 1,502,925   Customer deposits 1,672,078 1,636,966   Government remittances payable 113,504 99,152   Current portion of long-term debt 8 400,000 400,000   Long-term debt 8 2,436,987 2,833,333		-	38,662,293	34,061,277
Customer deposits 1,672,078 1,636,966   Government remittances payable 113,504 99,152   Current portion of long-term debt 8 400,000 400,000   Long-term debt 8 2,436,987 2,833,333	Liabilities			
Customer deposits 1,672,078 1,636,966   Government remittances payable 113,504 99,152   Current portion of long-term debt 8 400,000 400,000   Long-term debt 8 2,436,987 2,833,333	Accounts payable and accrued liabilities		2,224,565	1,502,925
Government remittances payable   113,504   99,152     Current portion of long-term debt   8   400,000   400,000     Long-term debt   8   2,436,987   2,833,333				
Current portion of long-term debt   8   400,000   400,000     4,410,147   3,639,043     Long-term debt   8   2,436,987   2,833,333	•			
4,410,147   3,639,043     Long-term debt   8   2,436,987   2,833,333	· ·	8	•	,
	·····	-	·····	3,639,043
	Long-term debt	8	2.436.987	2.833.333
		-		6,472,376
Net assets		-		
Net assets invested in property and equipment <b>21,125,102</b> 18,129,950	Net assets invested in property and equipment		21,125,102	18,129,950
Net assets, internally restricted   10   6,417,503   5,760,702	Net assets, internally restricted	10	6,417,503	5,760,702
Net assets, unrestricted <b>4,272,554</b> 3,698,249	Net assets, unrestricted	_	4,272,554	3,698,249
<b>31,815,159</b> 27,588,901		_	31,815,159	27,588,901
<b>38,662,293</b> 34,061,277		_	38,662,293	34,061,277

The accompanying notes are an integral part of the financial statements.

Approved by the Board \_, Director , Director

# Statement of operations

Year ended December 31, 2019

	Notes	2019 \$	2018 \$
Income			
Trade and Convention Centre		8,024,948	7,002,715
Special Events and Programs		3,931,182	3,775,895
Agriculture		2,008,801	1,985,167
Horse Racing and Sports on Tap		4,886,576	4,720,119
Corporate	4 and 9	4,370,565	3,229,675
Gain on insurance	11 _	1,167,247	
		24,389,319	20,713,571
Expenditures (Schedule) Trade and Convention Centre Special Events and Programs Agriculture Horse Racing and Sports on Tap Corporate	4	8,556,447 2,178,158 656,151 5,102,504 3,493,057	7,848,428 2,301,015 685,092 4,952,213 3,660,381
Insurance expenditures	11 _	<u>176,744</u> 20,163,061	
Excess (deficiency) of revenues over expenditue Trade and Convention Centre Special Events and Programs Agriculture Horse Racing and Sports on Tap Corporate Insurance		(531,499) 1,753,024 1,352,650 (215,928) 877,508 990,503 4,226,258	(845,713) 1,474,880 1,300,075 (232,094) (430,706) – 1,266,442

The accompanying notes are an integral part of the financial statements.

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# Statement of changes in net assets

Year ended December 31, 2019

	Invested in property and equipment \$	Internally restricted \$	Unrestricted	_ 2019 \$	2018
Net assets, beginning of year	18,129,950	5,760,702	3,698,249	27,588,901	26,322,459
Excess of revenue over expenditures	(2,483,126)	656,801	6,052,583	4,226,258	1,266,442
Purchase of property and equipment	5,081,932	_	(5,081,932)	_	_
Payment of debt	396,346	_	(396,346)	-	_
Net assets, end of year	21,125,102	6,417,503	4,272,554	31,815,159	27,588,901

The accompanying notes are an integral part of the financial statements.

# Statement of cash flows

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Year ended December 31, 2019

	2019 \$	2018 \$\$
Operating activities		
Excess of revenue over expenditures Items not affecting cash and unrealized gain	4,226,258	1,266,442
Amortization of property and equipment Unrealized (gain) loss on market	2,251,133	2,237,716
value of marketable securities	(1,078,920)	290,640
Gain from insurance	(1,167,247)	· _
Changes in non-cash working capital items	578,170	270,501
	4,809,394	4,065,299
Investing activities		
Cash interest received reinvested	(191,051)	(150,050)
Proceeds from insurance	1,250,000	
Additions to property and equipment	(5,081,932)	(3,737,659)
	(4,022,983)	(3,887,709 <u>)</u>
Financing activity		
Repayment of long-term debt	(396,346)	(400,000)
	<u> </u>	
Net increase (decrease) in cash	390,065	(222,410)
Cash position, beginning of year	1,623,976	1,846,386
Cash position, end of year	2,014,041	1,623,976

The accompanying notes are an integral part of the financial statements.

# 1. Nature of operations

Saskatoon Prairieland Park Corporation (the "Corporation") was incorporated under the Non-Profit Act of Saskatchewan on December 13, 1911. Activities of the Corporation include trade shows, agricultural events, horse racing, school programs, the Saskatoon Exhibition and the operation of Sports on Tap.

# 2. Significant accounting policies

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

# Cash

Cash includes balances with banks, cash on hand, and automatic banking machine floats.

# Revenue recognition

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Management fees are recognized as revenue when received or receivable. Customer deposits received for events are deferred until revenue is recognized. The Corporation recognizes revenue as delivery of services has occurred and collection is reasonably assured.

# Financial instruments

Financial assets and financial liabilities are initially recognized at fair value and their subsequent measurement is measured at amortized cost except for marketable securities and designated investments which are measured at fair value as at the reporting date. Fair value fluctuations in these assets including interest earned, interest accrued, gains and losses realized on disposal and unrealized gains and losses are included in administration revenues.

The Corporation's financial assets measured at fair value include quoted shares and investments in bonds.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, and long-term debt.

Transaction costs related to cash and short-term and long-term investments are expensed as incurred. Transaction costs related to other financial instruments are netted against the carrying value of the asset or liability and are then recognized over the expected life of the instrument using the effective interest method.

The Corporation uses the effective interest method to recognize interest income or expense which includes transaction costs or fees, premiums or discounts earned or incurred for financial instruments.

# Inventories

Inventories are recorded at cost and valued at the lower of cost and net realizable value with cost being determined on a first in, first out basis. Inventories consist of alcohol, food, and other items.

# 2. Significant accounting policies (continued)

### Property and equipment

Property and equipment are recorded at cost. Normal maintenance and repair expenditures are expensed as incurred.

Amortization of property and equipment is recorded in the accounts on a straight-line basis at rates expected to amortize the cost of the assets over their estimated useful lives:

Buildings	2.5%-12.5%
Equipment	10%-33.3%
Leasehold improvements and roads	4%-10%

### Impairment of long-lived assets

Long-lived assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. An impairment loss is recognized when the carrying value of long-lived assets exceeds the total undiscounted cash flows expected from their use and eventual disposition. The amount of the impairment loss is determined as the excess of the carrying value of the asset over its fair value at the date of impairment.

### Government assistance

Government assistance is recorded in the financial statements when there is reasonable assurance that the Corporation has complied with, and will continue to comply with, all conditions necessary to obtain the assistance. Government assistance is reflected as a reduction in the cost of the assets or expenses to which it relates.

# Use of estimates

The preparation of the Corporation's financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Estimates are used when accounting for items and matters such as allowance for doubtful accounts, inventory obsolescence, amortization of property and equipment, and provisions and contingencies.

# New accounting policies

Effective January 1, 2019, the Corporation adopted ASNPO 4433 - Tangible Capital Assets, a new accounting standard which replaced ASPNO 4431. The new standard requires that tangible capital assets of the Corporation are written down to fair value or replacement cost to reflect partial impairments when conditions indicate that the assets no longer contribute to the Corporation's ability to provide goods and services. The changes also require the Corporation to allocate the costs of an item of tangible capital assets into significant separable parts to account and amortize such parts separately. The adoption of the new standard had no impact on the financial statements.

# 3. Line of credit

The Corporation maintained an authorized line of credit of \$1,000,000. At December 31, 2019, there was nil (nil in 2018) drawn against the line of credit. Interest on any outstanding credit is calculated at prime (3.95% at December 31, 2019). The line of credit is secured by all of the assets of the Corporation.

# 4. Marketable securities

In 2019, \$1,078,920 (\$290,640 in 2018) was reported as an unrealized gain (loss in 2018) in corporate revenue (expenditures in 2018) on the statement of operations.

The marketable securities are comprised of listed equities, bonds and GICs. Bonds earn interest at rates between 2.58% and 2.92% (2.05% and 2.81% in 2018) with maturity dates between 1-2 years (1-6 in 2018). GICs earn interest at a rate of 2.45% (2.05% in 2018) with maturity dates within 1 year (1 in 2018).

	2019 \$	2018 \$
Bonds GIC	2,983,216 1,307,000	2,254,295 1,000,000
Listed shares		<u>6,301,207</u> 9,555,502

Included in marketable securities is an amount that has been internally restricted as designated investments for use of future capital projects (see Note 10).

	2019 \$	2018 \$
Marketable securities	4,407,970	3,794,800
Designated investments	6,417,503	5,760,702
	10,825,473	9,555,502

.

# 5. Accounts receivable

2019 \$	2018 \$
1,059,497	871,163
149,240	_
93,088	98,900
1,301,825	970,063
	\$ 1,059,497 149,240 93,088

# 6. Inventories

	2019 \$	2018 <u>\$</u>
Food	162,180	146,980
Alcohol	162,193	101,807
Other	23,501	22,050
	347,874	270,837

# 7. Property and equipment

	Cost	Accumulated amortization \$	2019 Net book value \$	2018 Net book value \$
Buildings	27,503,696	16,996,219	10,507,477	9,004,361
Equipment	13,663,310	11,613,597	2,049,713	2,028,223
Leasehold improvements	3,481,461	924,915	2,556,546	2,684,599
Roads	11,732,341	6,325,134	5,407,207	4,856,924
Capital projects in progress	3,441,146	—	3,441,146	250,914
	59,821,954	35,859,865	23,962,089	21,363,283

Land occupied by the Corporation is provided under a lease with the City of Saskatoon expiring in the year 2045.

Included in the cost of property and equipment is capital projects in progress which have not been amortized as they are not available for use.

# 8. Long-term debt

	2019 \$	2018 \$
Term demand loan payable in monthly instalments of \$33,333 principal plus interest at prime (3.95%); maturing in April of 2027; secured by all of the assets		
of the Corporation	2,836,987	3,233,333
Less: current portion	400,000	400,000
	2,436,987	2,833,333

On March 4, 2020, Affinity Credit Union confirmed that there is no current intention to demand payment on the loan within the year and as a result, the term demand loan has been recorded as long-term.

# 9. SIGA management fees

Pursuant to an agreement with the Government of Saskatchewan, Saskatchewan Indian Gaming Authority ("SIGA") was required to advise the Corporation of the August 10, 2007 opening day for the Dakota Dunes Casino. This required the closure of the Emerald Casino on August 5, 2007. Monthly payments to the Corporation for the compensation of lost income from the casino closure commenced upon the opening of Dakota Dunes Casino. In accordance with the agreement, \$2,600,004 (\$2,600,004 in 2018) was received in the current year and recorded within corporate revenue in the statement of operations.

Under the agreement, SIGA will pay to the Corporation, for a period of thirty (30) years, annual payments in the amount of \$2,600,004 payable in monthly installments of \$216,667.

The agreement between SIGA and the Corporation shall cease if; (1) the Corporation operates gaming, other than permitted gaming on land it owns, leases, or controls or (2) if the Corporation ceases to exist as a corporation without previously assigning its assets to a successor entity with the consent of SLGA or (3) ceases to conduct active business operations.

# 10. Net assets

Internally restricted net assets relate to amounts that have been set aside by the Board of Directors for use in future capital projects as approved by the Board. In 2019, the Board approved a transfer of \$656,801 (\$50,829 in 2018) to internally restricted net assets. These internally restricted amounts are not available without approval of the Board of Directors.

# 11. Insurance

During the year, the Corporation recorded an insurance gain in the amount of \$1,167,247, of which \$1,250,000 has been received and \$149,240 is recorded as accounts receivable at December 31, 2019, for claims related to a building fire. As a result of the fire, capital assets with a net book value of \$231,993 were written off, an additional \$176,744 of expenditures were incurred and \$9,789 of inventory was purchased.

# 12. Financial instruments and risk management

The Corporation, through its financial assets and liabilities, has exposure to the following risks from its use of financial instruments: credit risk, interest rate risk and liquidity risk.

# Credit risk

The Corporation's principal financial assets are cash, marketable securities, and accounts receivable, which are subject to credit risk. The carrying amounts of financial assets on the statement of financial position represent the Corporation's maximum credit exposure at the statement of financial position date.

The Corporation's credit risk is primarily attributable to its trade receivables. The Corporation does not have significant exposure to any individual customer and has not incurred any significant bad debts during the year and has a \$nil allowance for bad debts (nil in 2018). The credit risk on cash and marketable securities is limited because the counterparties are chartered banks with high credit-ratings assigned by national credit-rating agencies.

# **12.** Financial instruments and risk management (continued)

### Interest rate risk

The interest bearing marketable securities have a limited exposure to interest rate risk due to their short term maturity. Fixed-rate investments subject the Corporation to a fair value risk.

The debt bears interest at rates which are reset annually or more frequently, based on Canadian prime rate and as such is subject to interest rate risk.

# Liquidity risk

The Corporation's objective is to have sufficient liquidity to meet its liabilities when due. The Corporation monitors is cash balances and cash flows generated from operations to meet its requirements. As at December 31, 2019, the most significant financial liabilities are accounts payable and accrued liabilities and long-term debt.

### Fair values

The fair values of cash, accounts receivable and accounts payable and accrued liabilities, approximate their carrying values due to their short-term maturity.

The fair value of marketable securities is based on quoted market prices.

The fair value of long-term debt approximates its carrying value due to its interest rate floating with prime.

# 13. Income taxes

The Corporation is incorporated under the Non-Profit Corporations Act of Saskatchewan and is not subject to income tax under the provisions of paragraph 149 (1)(l) of the Income Tax Act.

# Schedule of expenditures Year ended December 31, 2019

	2019 \$	2018 \$
Advertising and promotion	372,274	357,430
Administration and office	303,197	327,738
Amortization of property and equipment	2,251,133	2,237,716
Contracted services	1,400,037	1,410,530
Cost of sales	2,621,479	2,352,631
Equipment rental	220,461	228,768
Host track fees	344,607	343,540
Insurance	220,431	193,165
Insurance claim expenses	176,744	_
Interest expense on long-term debt	124,271	124,417
Licenses and permits	44,675	71,084
Professional fees	42,787	50,568
Purses and prize money	829,763	827,304
Racing tote, data lines, and decoders	314,373	299,304
Repairs, maintenance, and supplies	822,475	785,258
Unrealized loss on marketable securities	_	290,640
Utilities	1,044,502	1,077,900
Wages and benefits	9,029,852	8,469,136
	20,163,061	19,447,129

